**Credit Update** 

**Presentation to Investors** 

June 2023

**Santander Consumer Bank AG** 



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#### Agenda

- **1. EXECUTIVE SUMMARY**
- 2. SCB GERMANY WITHIN SANTANDER GROUP
- **3.** BUSINESS MODEL AND STRATEGY
- 4. FINANCIALS 2022
- 5. RISK MANAGEMENT
- 6. FUNDING STRATEGY
- 7. APPENDIX

### **Executive Summary**



### Executive Summary (1/2)

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- Profit of EUR 444.1m in extremely difficult year 2022
- 12.7% increase in new credit volume overall
- Double digit growth in each of the four customer segments
- Conservative underwriting policy to maintain the above average risk quality of the loan portfolio
- NPL ratio rises by 26 basis points to 1.76%
  - Main driver: Adoption of the new regulatory definition of default, causing further balances to be classified as non-performing
- Loan loss provisions decrease by more than 16%
  - Main driver: Increase of secondhand car prices favorably affects repossession gains and future loss expectations, offsetting an inflation-related rise of arrears of direct installment loans
- Strong funding profile consisting of retail and wholesale deposits, CPs, ABS, Pfandbriefe as well as senior unsecured debt

In 2022 Santander Consumer Bank has once again proven its crisis resilience



**Crisis Resilience** 

of Santander

### Executive Summary (2/2)

Rating Agency	Long Term Rating	Short Term Rating	Outlook
Standard & Poor's	Α	A-1	Stable
Moody´s	A2	P-1	Stable
Fitch Ratings	A-	F2	Stable

S&P Global Ratings

Moody's

We believe SCB's earnings

generation, its first line of defense in case of increasing credit losses, will remain solid, thanks to a high share of stable high-margin lending." 1)

SCB's baa2 BCA reflects its strong market position as one of Germany's largest consumer finance lenders and its healthy credit risk profile, ..."

> ..., which benefits from sound capitalisation and asset risk, resilient profitability and strong access to diversified funding channels<sup>" 2)</sup>

#### **Fitch**Ratings

SCB AG's VR reflects its leading German car and consumer financing franchise that dominates its business model, earnings, and risk profile, …"

"..., resulting in good asset quality, sound profits and adequate capital, funding and liquidity profiles ..." <sup>3)</sup>



1) S&P Rating Report dated 15<sup>th</sup> February 2022

Moody's Rating Report dated 13<sup>th</sup> April 2022; BCA stands for baseline credit assessment Fitch Ratings dated 29<sup>th</sup> September 2022, VR stands for viability rating. 2)

3)

# SCB Germany within Santander Group



### SCB Germany within Santander Group

Snapshot SCB Germany

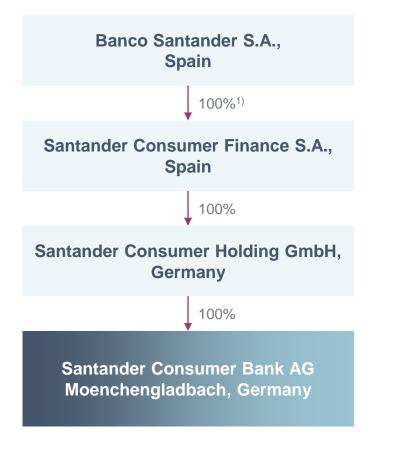




- Founded in 1957 Santander Consumer Bank AG (SCB) is the largest non-captive and one of the largest car finance providers in Germany
- SCB is also a market leader in consumer goods financing in Germany with a fully-fledged retail banking service
- SCB is wholly owned by Santander Consumer Finance S.A. (SCF), a leader in consumer finance in Europe, which in turn is wholly owned by Banco Santander S.A.
- Grupo Santander is one of the largest banks worldwide serving 160 million customers
- SCF is represented in Germany by SCB



## SCB Germany within Santander Group

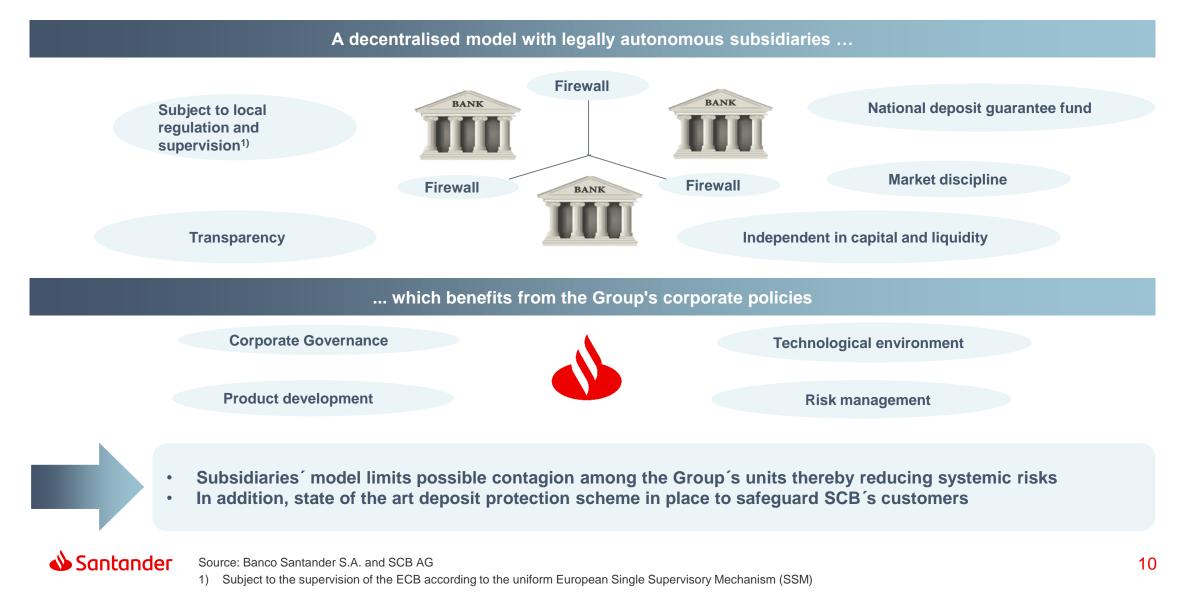


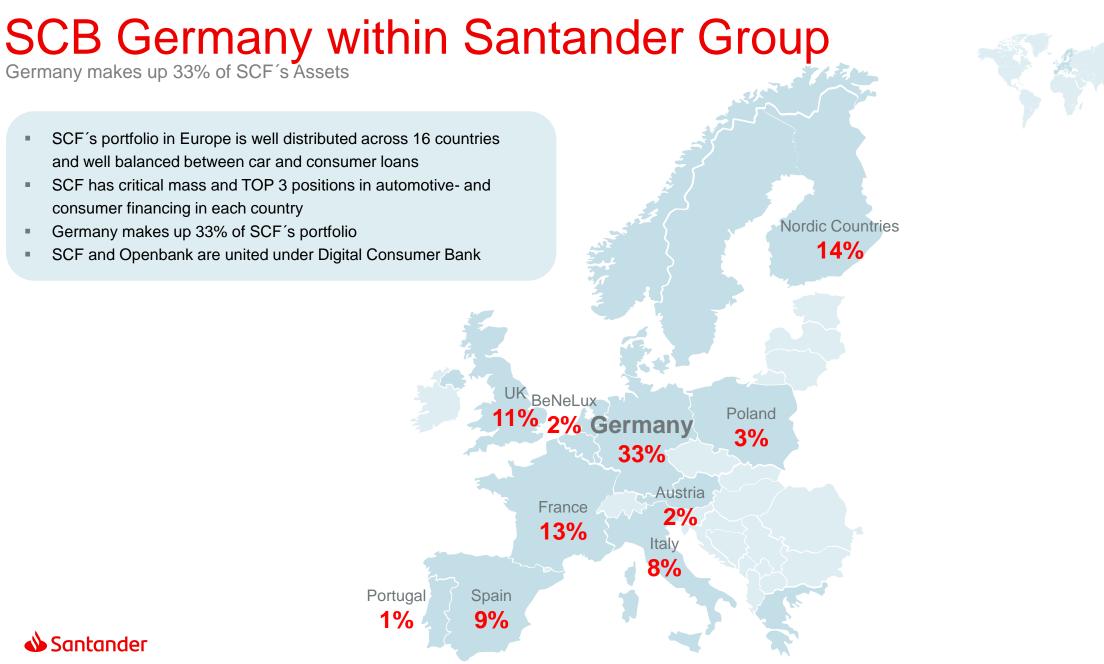
- SCB possesses a full banking license since 1967 and conducts banking business subject to the supervision of the ECB according to the uniform European Single Supervisory Mechanism (SSM) and the German Federal Financial Services Authority in co-operation with the German central bank and in accordance with the German Banking Act
- SCB's entire share capital is held by Santander Consumer Holding GmbH, a limited liability company based in Mönchengladbach

100% of share capital of SCB held by SCF



## Subsidiaries' Model and Deposit Protection Scheme safeguard SCB





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Source: Santander Consumer Finance S. A.

SCF Portfolio EUR 126.6bn as of December 2022; Others 4% not mentioned in the map



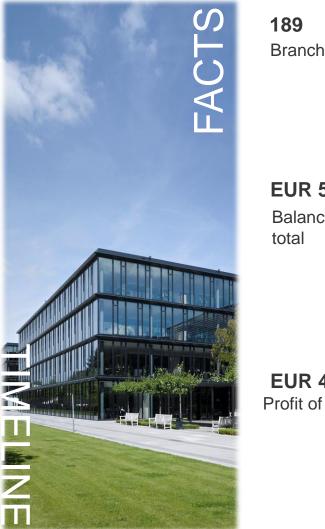
Facts and Figures SCB

**Santander** 

2022	Strengthening of captive business with Misubishi and Isuzu brands through acquisition of MCE Bank GmbH
2020	<ul> <li>Acquisition of Sixt Leasing via Hyundai Capital Bank Europe</li> </ul>
2019	Acquisition of 51% in Hyundai Capital Bank Europe
2016	Pfandbrief licence obtained and Joint Venture "PSA Bank Deutschland GmbH"
2015	Joint Venture "Volvo Car Financial Services GmbH"
2011	Acquisition of the German Retail Business of "SEB"
2009	Acquisition of and merger with "GE Money Bank"
2008	Acquisition of and merger with "RBS"
2006	Change of name into "Santander Consumer Bank"
1987	Branding into "CC-Bank" and Acquisition by "Santander"

• Founded as "Curt Briechle KG Absatzfinanzierung" 1957

Source: SCB AG



**Branches** 

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EUR 53.6bn Balance Sheet



EUR 32.0bn Receivables from Customers





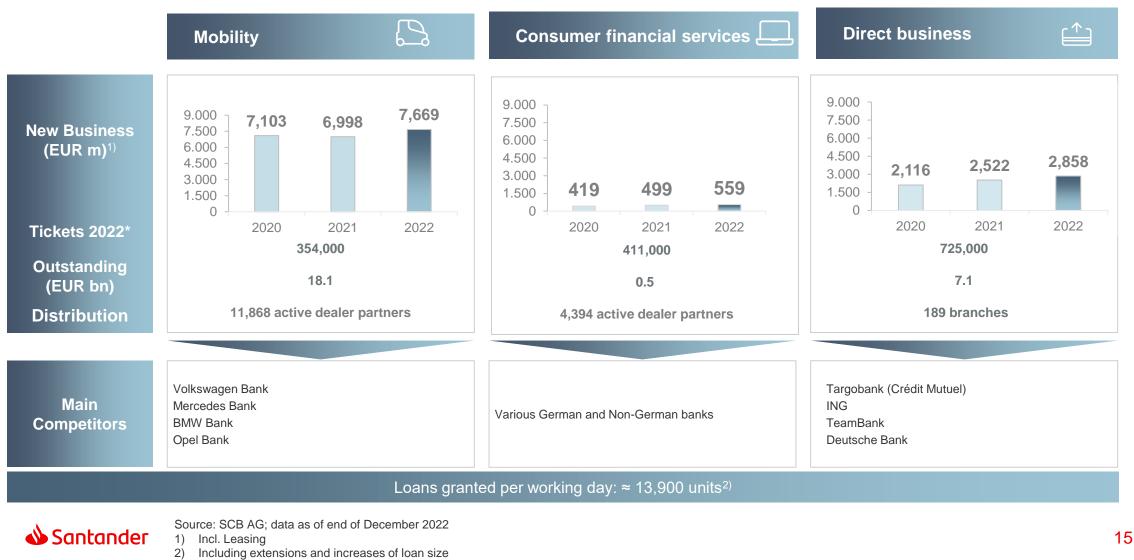
<sup>3.5</sup>m Customers

Four strong Business Segments

	Mobility	Consumer financial	Direct business	Business and corporate banking
Customers	<ul> <li>Private customers</li> <li>Dealers</li> <li>Importers</li> <li>Manufacturers</li> </ul>	<ul><li>Private clients</li><li>Retailers</li></ul>	Private clients	<ul> <li>Medium-sized customers &gt;25 m turnover</li> <li>corporate customers</li> </ul>
Products	<ul> <li>Installment loans</li> <li>Credit and debit cards</li> <li>Leasing</li> <li>Subscriptions</li> <li>Factoring</li> <li>Dealer financing</li> <li>Importer financing</li> <li>Insurance</li> </ul>	<ul> <li>Installment loans</li> <li>Credit and debit cards</li> <li>Factoring</li> <li>Insurance</li> </ul>	<ul> <li>Installment loans</li> <li>Current accounts</li> <li>Credit and debit cards</li> <li>Deposits</li> <li>Investment products</li> <li>Mortgages</li> <li>Pension plans</li> <li>Insurance</li> </ul>	<ul> <li>Loans         Working capital financing,         investment and growth         financing</li> <li>Trade Finance         Financial guarantee business,         documentary business, trade         loans</li> <li>Cash Management         Business accounts, payments,         electronic banking</li> <li>Treasury Solutions         FX/interest hedging</li> </ul>
Sales	<ul> <li>Indirect sales</li> <li>Dealer network</li> <li>Sales reps</li> <li>Regional HVC</li> <li>Online activities</li> </ul>	<ul> <li>Indirect sales</li> <li>International retailers</li> <li>Sales reps</li> <li>HVC</li> </ul>	<ul> <li>Direct sales <ul> <li>Branches</li> <li>Remote advice</li> </ul> </li> <li>Online activities</li> </ul>	<ul> <li>Relationship managers in five regional hubs</li> <li>Specialists in corporate customers / products in Frankfurt</li> </ul>
Our mission	Market leadership	Transformation	Growth	Customer acquisition



New Lending Business as Growth Engine



\* Number of loans granted

Strategic Priorities in our four Business Segments

Mobility 🕒	Direct business 🖆
Assert leadership position with value- added services for dealers and innovative solutions for end customers	Business growth through an extensive product offering and financial services via branches and remote channels
Consumer financial services 🗔	Business and corporate banking 🏢
Transformation of the business model with e-commerce products and diversified dealer relationships	Expand the positioning of our business with German mid-sized enterprises through proven expertise in the Santander key markets



Santander Group is supporting and financing the Change towards a Green and Sustainable Business Model



<sup>1</sup> Only SCIB Global Business; <sup>2</sup> All segments excluding SCIB and WM&I; <sup>3</sup> Banco Santander, S.A. was the top financial advisor for project financing relating to renewable energy in 2021 with an total financing amount of 10.3 billion US dollars and a market share of 28 percent. Source: Bloomberg NEF's H2 2021 Clean Energy League Tables



## Business Model and Strategy Responsible Banking Priorities in Germany: Mapped to ESG

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Goals	Initiatives
Environmental	<ul> <li>Net zero of own operations</li> <li>Carbon neutral since 2020, review further carbon saving activities</li> <li>Product related initiatives to support reduction of customer footprint</li> <li>Green Finance</li> <li>Progress towards net zero target for financed emissions by 2025</li> <li>Share of financed alternative drive technologies (EVs &amp; PHEVs) increased from 27% (2021) to 31 % in 2022</li> <li>Expansion of ESG-compliant investment funds</li> </ul>
Social	<ul> <li>Foster inclusive &amp; collaborative culture</li> <li>Ensure comprehensive healthy and wellbeing approach (e.g. Be Healthy program, Covid measures)</li> <li>Further drive gender equality</li> <li>Leverage Santander Universities</li> <li>Contribute to education, employability and entrepreneurship through around 1.000 scholarships</li> </ul>
Governance	<ul> <li>Reflect ESG standards &amp; requirements in governance &amp; risk management</li> <li>Incorporate ESG practices towards suppliers</li> <li>Update of the sustainability and sector policies which set conditions and include exclusions for our business activities</li> <li>Drive transparency &amp; reporting</li> <li>Evolve reporting and measurement approach</li> </ul>





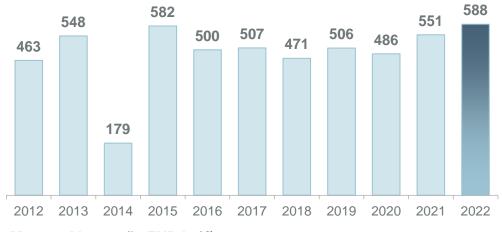




Source: SCB AG
 Liquidity Coverage Ratio
 Return on Risk-Weighted Assets



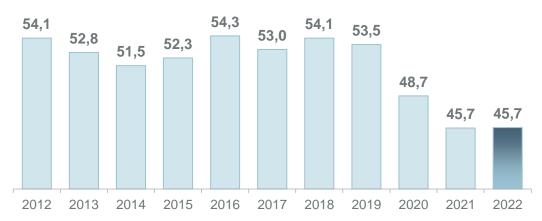
#### Profit before Taxes (in EUR m)<sup>1)</sup>







Cost-Income Ratio (in %, incl. depreciation)



#### Customer Accounts (in thsnd.)





1) Management View incl. IFRS Adjustments; these figures therefore differ from the German GAAP figures (HGB)

2) Without Leasing;

**Strong Balance Sheet** 

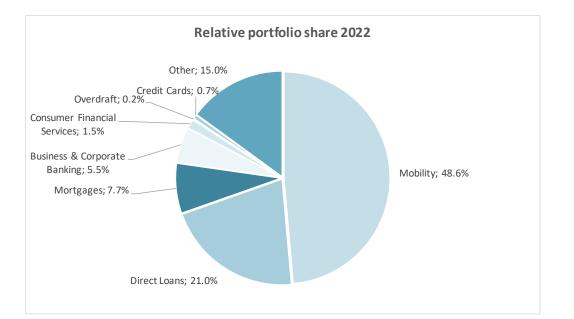
in EUR m	2021	2022	∆ <b>22/21</b>
Cash reserve	10,757	1,291	-9,466
Receivables from Banks	2,755	6,778	+4,023
Receivables from Customers	28,856	32,044	+3,189
Debt & other fixed-income securities	11,969	12,201	+232
Other assets	1,286	1,321	+35
Total Assets	55,623	53,635	-1,988
Liabilities to Banks	10,473	8,686	-1,787
Liabilities to Customers	23,390	25,250	+1,860
Provisions	720	746	+27
Issuances	16,712	14,732	-1,981
Other liabilities	1,010	903	-107
Equity	3,318	3,318	+0
Total Liabilities & Equity	55,623	53,635	-1,988

- Significant decrease in cash reserve reflects the growing customer business, higher liquidity needs from the JVs and the first TLTRO repayment
- Receivables from banks increased significantly due to higher intragroup funding
- Increase in receivables from customers due to increasing business and recovery effects after the corona crisis
- Stable development in Debt & other fixed-income securities due to amortization of retained ABS transactions and corresponding increase in the portfolio of high-quality liquid assets (HQLA)
- Liabilities to banks decreased due to TLTRO repayment in 2022
- Growth in liabilities to customers mainly driven by increase in private current accounts and wholesale deposits
- Decrease in issuances in 2022 due to amortization of ABS transactions (despite the closing of a new market ABS transaction (EUR 1bn)) and repayment of a medium-term note transaction (EUR 500m)



Diversification of Customer Assets

Business Area (in m EUR)	Net balance 2021	Net Balance 2022	% 21/22
Mobility	14,245	15,572	9.3%
Consumer Financial Services	518	466	-10.0%
Direct Loans	5,956	6,731	13.0%
Credit Cards	218	213	-2.2%
Mortgages	2,514	2,458	-2.2%
Private Overdraft	60	57	-3.9%
Business & Corporate Banking	1,442	1,751	21.5%
Other	3,905	4,796	22.8%
SCB AG	28,856	32,044	11.1%



#### The following aspects influenced the development of customer assets:

- Mobility outstanding increased due to higher new business mainly in used cars and stock finance
- Return-driven decline in consumer financial services due to ongoing cancellation of unprofitable businesses
- Increase in direct loans mainly based on higher new business and slight increase in average durations.
- Mortgage outstanding decreased due to high redemptions



Income Statement shows Crisis Resilience

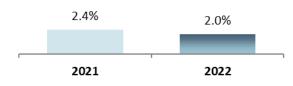
in EUR m	2021	2022	∆ <b>22/21</b>	%
Interest Income	1.066,8	1.154,4	87,7	8,2%
Interest Expenses	-21,3	-139,7	-118,5	557,5%
Net Interest Income	1.046	1.015	-31	-2,9%
Income from Capital Instruments	25,3	38,8	13,5	53,5%
Net fees and commissions	182,0	163,3	-18,7	-10,3%
Gross Margin	1.253	1.217	-36	-2,9%
Personnel Expenses	-270,3	-295,8	-25,6	9,5%
General Expenses	-373,3	-379,1	-5,8	1,5%
Administrative Cost	-643,6	-674,9	-31,3	4,9%
Amortization	-72,7	-73,2	-0,4	0,6%
Operating Expenses	-716,3	-748,1	-31,8	4,4%
Net Operating Income	537	469	-68	-12,6%
Other operating Income/Expenses	48,3	22,9	-25,3	-52,5%
Depreciation and valuation allowances to investments, shares in associated companies and securities held as fixed assets	-26,5	-28,5	-2,0	7,7%
Net Loan-Loss Provisions	-134,3	-112,4	21,9	-16,3%
Earnings from profit transfer agreement	108,7	93,3	-15,3	-14,1%
Profit before Taxes	532,7	444,1	-88,7	-16,6%

- Interest income increased significantly due to increasing interest rates mainly in the second half of 2022. Both customer and non-customer business contributed to the increase
- Clearly higher interest expenses mainly due to non-customer business and worse TLTRO conditions
- Income from capital instruments due to dividend of PSA Bank
   Deutschland GmbH
- Higher fees and especially brokerage income were offset by higher commission expenses mainly due to higher level of new business in the area of mobility
- Higher expenses for wages and salaries as well as larger provisions for pension obligations, including one-time pension adjustment for inflation, increased personnel expenses
- LLPs are driven by parameter improvement, higher income from sales of receivables and stable development of individual value adjustments for corporate customers
- Decrease in other operating income lower than expected. Special effects from passing on losses from ABS transaction in 2021
- EUR 25m impairment on HCBE investment
- 14.1% decrease in earnings from profit transfer agreements due to SC Leasing

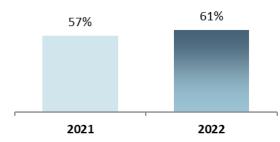




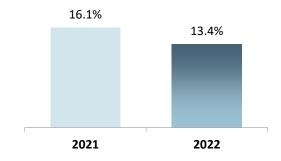
Net Interest Margin (in %)

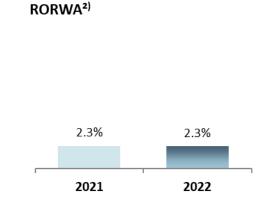


Cost-Income-Ratio (in %)









Santander
<sup>1)</sup> Profit for the year (HGB) in % of equity without participation rights and subordinated loans
<sup>2)</sup> Calculation basis: management result / management view; calculation: Profit after taxes / RWA



18,00%

TIER I TIER II 2,06% 16,00% /2,01% <sup>2,02%</sup> 1.97% .12% 1,09<sup>%</sup> 1,62% 1,05% 1,02% 1,05% 1,04% 1,06% 14,00% 1.82% 1,00% 1,01% 1,02% 1,86% 12,00% 10,00% 14,44<mark>%14,70%1</mark>5,02<mark>%</mark>13,94% 12,92% 8,00% 13,92<sup>%</sup>13,43<sup>%</sup>12,78<sup>%</sup>12,95<sup>%</sup>13,18<sup>%</sup>12,74<sup>%</sup>12,49<sup>%</sup>12,79<sup>%</sup>13,43<sup>%</sup>13,00<sup>%</sup>12,32<sup>%</sup> 6,00% 4,00% 2,00% 0,00% Dec-14 Jun-15 Dec-15 Jun-16 Dec-16 Jun-17 Dec-17 Jun-18 Dec-18 Jun-19 Dec-19 Jun-20 Dec-20 Jun-21 Dec-21 Jun-22 Dec-22 Total Capital Ratio 13.33% 13.45% 13.83% 13.99% 14.23% 13.75% 13.50% 13.81% 15.03% 14.52% 14.61% 14.18% 16.45% 16.72% 17.08% 15.91% 14.73%

**Development Capital Ratios** 

All capital ratios are comfortably above the regulatory minimum requirements

### **Risk Management**



## Risk Management Risk Prudence leads to favorable Risk Situation

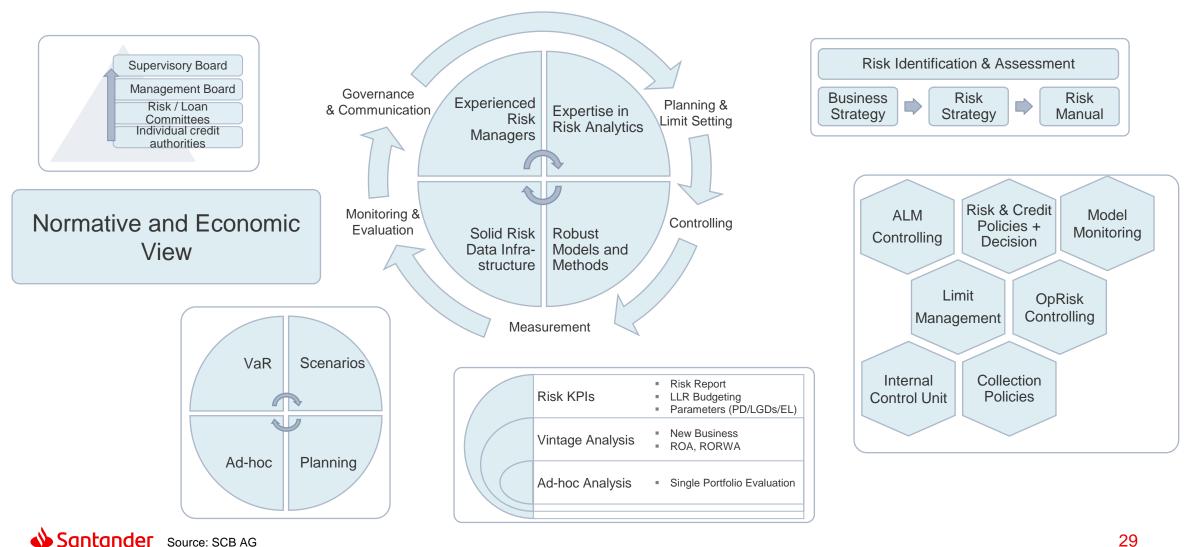
	Private Customer	Business Customer	Private Real Estate Customer	Commercial Real Estate Customer	Total
Stage 1	93.5%	98.1%	99.6%	96.7%	94.7%
	20,103.6	3,670.8	2,389.8	139.9	26,304.1
Stage 2	4.4%	0.7%	0.1%	2.1%	3.5%
	941.9	25.9	2.0	3.1	972.9
Stage 3	2.1%	1.2%	0.3%	1.1%	1.8%
	444.4	43.7	8.0	1.7	497.7
Total	100.0%	100.0%	100.0%	100.0%	100.0%
	21,489.9	3,740.4	2,399.8	144.6	27,774.8

• 95% of loans have a low probability of default since they belong to the IFRS Stage 1 portfolio

Broadly diversified private customer loan portfolio •

### **Risk Management**

Comprehensive Risk Controlling Processes established

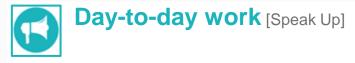


## **Risk Management** Risk Culture Plan 2023 – along the Employee Life Cycle



Reward & Recognition [Incentives]

- Risk part of bonus/ incentives settings
- Recognition of employees showing exemplary behavior for risk
- Sanctions for undesired behavior



- All employees are responsible for the risks they face in their day-to-day life
- Various measures and initiatives in place to stress importance of risk cultural behaviour throughout and in all areas of the bank
- Three-lines-of-defence model in place



 Regular status updates & participation of Risk Pro in various forums & committees



#### Talent selection [first Contact]

- Risk aspects included in recruitment (job advertisement/ interview)
- Risk part of onboarding-process (continuity)



#### Growth & Development [Training plan]

- Continuously ongoing risk and compliance trainings for all employees
- T.E.A.M.S and Speak Up culture in force
- (Corporate) culture policy



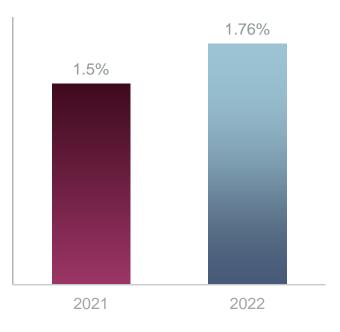
- Risk Pro Dashboard
- Risk nventory
- Risk Profile Assessment (RPA)
- YourVoice





## Risk Management Non Performing Loans Ratio increased but still on confortabel level

#### **NPL** Ratio



NPL ratio rises by 26 basis points to 1.76%, mainly driven by the adaption to the new regulatory definition of default, causing further balances to be classified as non-performing.

### **Funding Strategy**



#### Funding Strategy Post-TLTRO further Diversification of Funding Mix envisaged

#### Targets of funding strategy

- Maintain strong retail deposit base
- Strengthen ABS funding via market transactions
- Formerly opportunistic TLTRO drawings will be reduced as scheduled
- Further broadening and diversification of the investor base by issuing
  - Senior Unsecured Debt
  - Commercial Paper
- Pfandbrief issuance subject to further development of cover pool

#### Securitisations as an important funding tool

- SCB has a long track record of originating and structuring European ABS deals
- Full Stack transactions to optimize RWA
- Retained transactions to create collateral
- Main features of our structures include
  - · Highly granular and well diversified loan portfolio
  - STS<sup>1</sup> true sale loan transaction
  - Credit enhancement: excess spread, subordination, overcollateralization

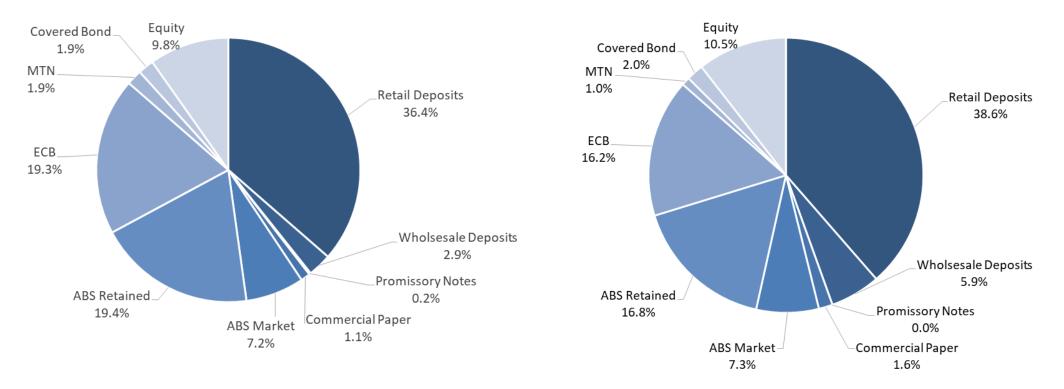
#### Intensifying further funding sources

- To establish reputation as a frequent issuer with respect to
  - Senior Unsecured Debt
  - Commercial Paper





#### Funding Mix December 2021: EUR 53.1 bn



- 38.6% of funding portfolio is made up of retail deposits in 2022
- Opportunistic TLTRO funding was reduced in 2022 and will be further reduced



Source: SCB AG figures according to German GAAP (HGB); figures may not add up to 100% due to rounding; balance sheet view including retained ABS and equity

#### Funding Mix December 2022: EUR 51.2 bn

### **Credit Update**

**Conservative business model and stable market positon in Germany** 

Strong recurrent earnings generation

Santander Consumer Bank

Conservative risk management ensures the high quality of the loan portfolio

Solid capital position

Further diversification of the funding base envisaged



### Many thanks.

Our goal is to contribute to individual and business success.

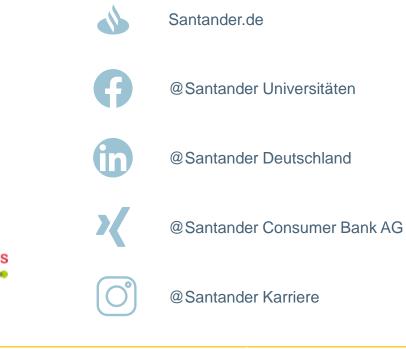
Our culture is based on the conviction that everything we do is simple, personal, and fair:

#### Simple Personal Fair





MEMBER OF **Dow Jones** Sustainability Indices In Collaboration with RobecoSAM



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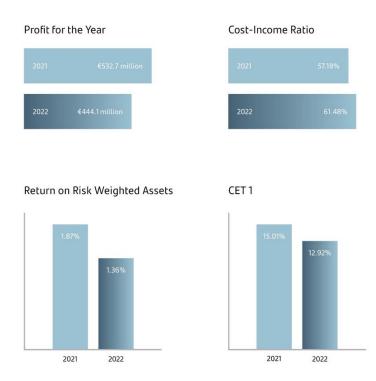


### Appendix

07

#### Appendix **Snapshot of Success Numbers**

#### Profit and Loss Figures Santander Consumer Bank AG



\* Equity excluding subordinated liabilities and profit participation certificates
 \*\* Ratings as of day of preparation of annual report

Figures may not add up due to rounding.

#### **Santander**

01/01/-31/12/2022 (in € million)	01/01/-31/12/2021 (in € million)	Change (in %)	
1,014.7	1,045.5	-2.9	
163.3	182.0	-10.3	
38.8	25.3	53.5	
1,216.8	1,252.8	-2.9	
295.8	270.3	9.5	
379.1	373.3	1.5	
73.2	72.7	0.6	
23.0	48.4	-52.4	
491.7	584.9	-15.9	
112.4	134.3	-16.3	
28.5	26.5	7.7	
93.3	108.7	-14.1	
444.1	532.7	-16.6	
01/01/-31/12/2022 (in%)	01/01/-31/12/2021 (in %)	Change (in percentage points)	
61.48	57.18	430	
1.36	1.87	-51	
1.76	1.5	26	
31/12/2022 (in %)	31/12/2021 (in%)	Change (in percentage points)	
12.92	15.01	-209	
14.73	17.08	-235	
6.74	6.70	4	
31/12/2022 (in € billion)	31/12/2021 (in € billion)	Change (in %)	
53,635	55,623	-3.6	
25,250	23,390	8	
32,044	28,856	11	
3,318	3,318	0	
Long Term	Short Term	Outlook	
A2	P1	Stable	
A	A-1	Stable	
A-	F2	Stable	
Rai	ting	Outlook	
	•	Stable	
A	AA	Stable	
	(in € million)         1,014.7         163.3         38.8         1,216.8         295.8         379.1         73.2         23.0         491.7         112.4         28.5         93.3         444.1         01/01/-31/12/2022 (in%)         61.48         1.36         1.76         31/12/2022 (in%)         12.92         14.73         6.74         31/12/2022 (in € billion)         53,635         25,250         32,044         3,318         Long Term         A2         A         A-	(in € million)         (in € million)           1,014.7         1,045.5           163.3         182.0           38.8         25.3           1,216.8         1,252.8           295.8         270.3           379.1         373.3           73.2         72.7           23.0         48.4           491.7         584.9           112.4         134.3           28.5         26.5           93.3         108.7           444.1         532.7           01/01/-31/12/2022         01/01/-31/12/2021           (in%)         01/01/-31/12/2021           (in%)         61.48           57.18         1.36           1.36         1.87           1.76         1.5           31/12/2022         31/12/2021           (in%)         (in%)           12.92         15.01           14.73         17.08           6.74         6.70           31/12/2022         31/12/2021           (in € bittion)         (in € bittion)           53,635         55,623           25,250         23,390           32,044         28,856      <	