# **Credit Update**

**Presentation to Investors** 

**July 2022** 

Santander Consumer Bank AG



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## Agenda Presentation to Investors

- I. Executive Summary
- II. SCB Germany within Santander Group
- III. Business Model and Strategy
- IV. Financials 2021
- V. Risk Management
- VI. Funding Strategy
- VII. Appendix (Cover Pool Data)





## Executive Summary (1/2)

In 2021 Santander Consumer Bank has once again proven its crisis resilience

Crisis Resilience of Santander

35.4% Increase in profit before tax compared to 2020

- Cost-Income ratio improved by 5 percentage points to 57.2%
- Operating income up by 31.8% to EUR 584.9m

Conservative underwriting policy in order to maintain the above average risk quality of the loan portfolio

- NPL ratio down by 20 basis points to 1.5% in line with good asset quality
- Loan loss provisions slightly increased as a consequence of slightly higher but stable default volumes since the beginning of the Corona pandemic

Capital position further strengthened

- CET1 increased by 12 bps to 15%
- Total capital ratio up by 15 bps to 17.1%



2 rating upgrades in 2021 by Moody's and S&P following increased loss-absorbing capacity and rating methodology change

# Executive Summary (2/2)

What do the Rating Agencies say?

Rating Agency	Long Term Rating	Short Term Rating	Outlook
Standard & Poor's	А	A-1	Stable
Moody's	A2	P-1	Stable
Fitch Ratings	A-	F2	Stable

### S&P Global

Ratings

"We believe SCB's earnings generation, its first line of defense in case of increasing credit losses, will remain solid, thanks to a high share of stable high-margin lending." 1)

### Moody's

"SCB's baa2 BCA reflects, and is supported by, the bank's sound asset quality, solid capitalisation and aboveaverage profitability compared with the German banking sector." <sup>2)</sup>

### **Fitch**Ratings

"SCB AG has the potential, as one of a very few sizable German banks, to continue to earn its cost of capital through the crisis and maintain its profitability well above the sector average, thanks to its focus on consumer finance." 3)

> "...strong management expertise, execution record and well tested risk management..." <sup>3)</sup>



- 1) S&P Rating Report dated 15<sup>th</sup> February 2022
- Moody's Rating Report dated 27th July 2021; BCA stands for baseline credit assessment
- 3) Fitch Ratings dated 9<sup>th</sup> June 2021.



## SCB Germany within Santander Group

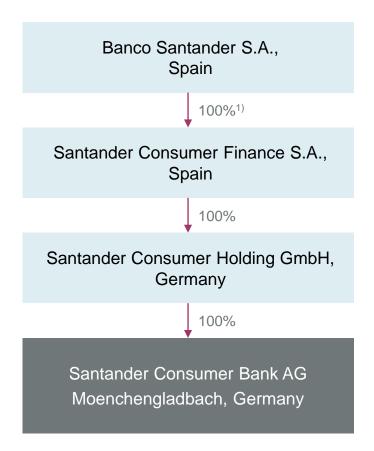
Snapshot SCB Germany



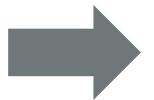


- Founded in 1957 Santander Consumer Bank AG (SCB) is the largest non-captive and one
  of the largest car finance providers in Germany
- SCB is also a market leader in consumer goods financing in Germany with a fully-fledged retail banking service
- SCB is wholly owned by Santander Consumer Finance S.A. (SCF), a leader in consumer finance in Europe, which in turn is wholly owned by Banco Santander S.A.
- Grupo Santander is one of the largest banks worldwide serving 153 million customers
- SCF is represented in Germany by SCB

# SCB Germany within Santander Group Ownership Structure within Banco Santander

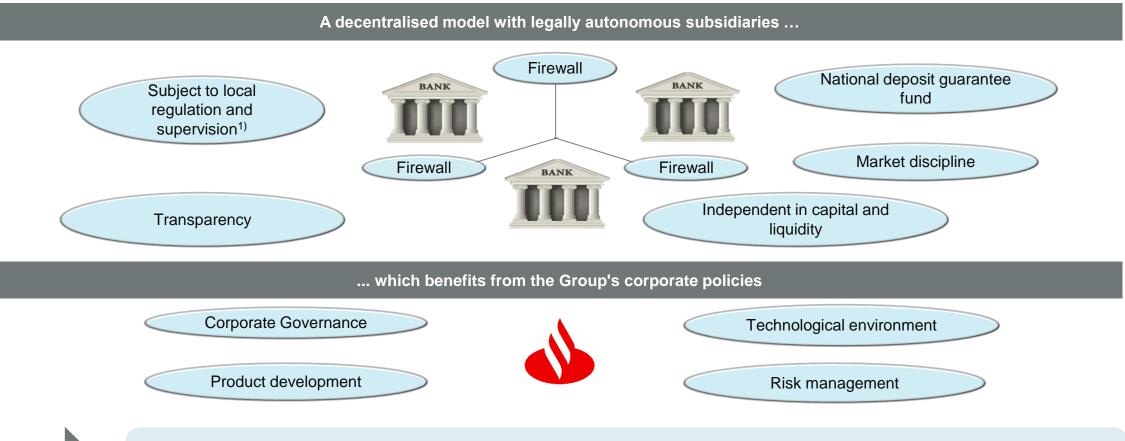


- Santander Consumer Bank AG has a full banking license since 1967 and conducts banking business subject to the supervision of the ECB according to the uniform European Single Supervisory Mechanism (SSM) and the German Federal Financial Services Authority in cooperation with the German central bank and in accordance with the German Banking Act
- Santander Consumer Bank's entire share capital is held by Santander Consumer Holding GmbH, a limited liability company based in Mönchengladbach



100% of share capital of SCB held by SCF

# SCB Germany within Santander Group Subsidiaries' Model and Deposit Protection Scheme safeguard SCB

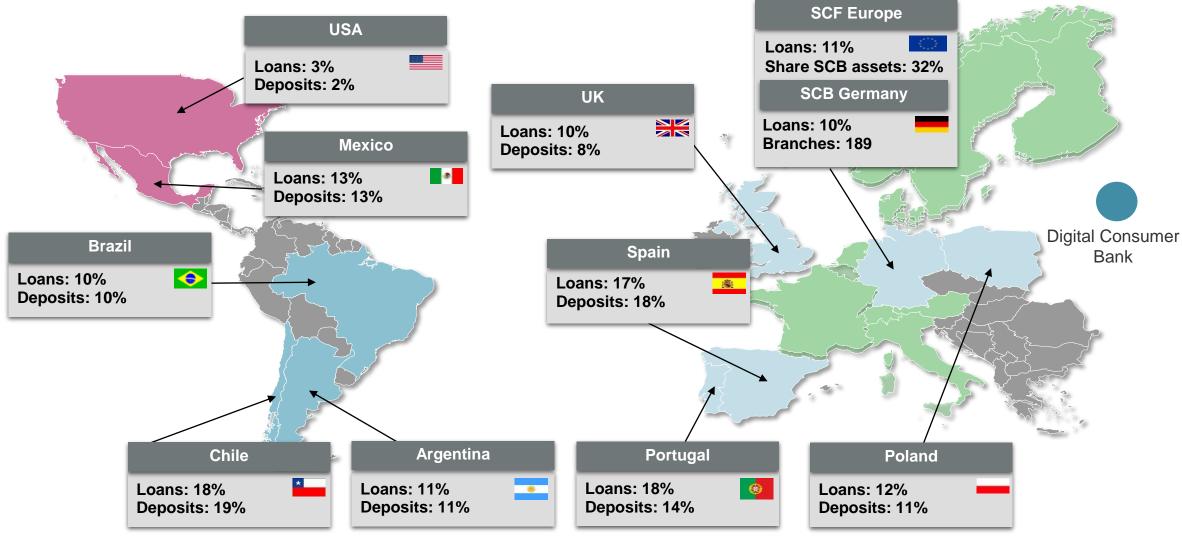




- Subsidiaries' model limits possible contagion among the Group's units thereby reducing systemic risks
- In addition, state of the art deposit protection scheme in place to safeguard SCB's customers

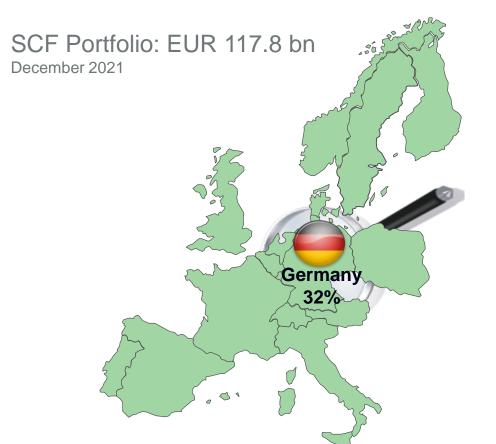


# SCB Germany within Santander Group Santander's strong Market Share in three Geographic Regions





# SCB Germany within Santander Group Germany makes up 32% of SCF's Assets



SCF Geographies	Portfolio Distribution
Germany	32%
Nordics	15%
Spain	12%
France	13%
UK	11%
Italy	8%
Poland	3%
Netherlands	2%
Austria	2%
Portugal and others	2%



- SCF's portfolio is well spread across 16 European countries and well balanced between car and consumer loans
- SCF has critical mass and TOP 3 positions in all countries
- Germany makes up 32% of SCF's portfolio

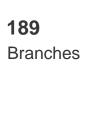




Facts and Figures SCB

2021 Strengthening of platform business in mobility Acquisition of Sixt Leasing via Hyundai Capital Bank 2020 Europe Pfandbrief licence obtained and 2016 Joint Venture "PSA Bank Deutschland GmbH" Joint Venture "Volvo Car Financial Services GmbH" 2015 Acquisition of the German Retail Business of "SEB" 2011 2009 Acquisition of and Merger with "GE Money Bank" Acquisition of and Merger with "RBS" 2008 Change of name into "Santander Consumer Bank" 2006 Merger of "CC-Bank" with "AKB Bank" 2002 Branding into "CC-Bank" and 1987 Acquisition by "Santander" Founded as "Curt Briechle KG Absatzfinanzierung" 1957









3.8m customers

EUR 55.6bn
Balance Sheet total





**EUR 28.9bn** 

Receivables from customers

**EUR 532.7m** Profit before tax





EUR 3.3bn Equity



Source: Santander Consumer Bank

Our Customer's Needs are at the Center of our Business Activities









- Customers
- Private clients
- Dealers
- Importers
- Manufacturers

- Private clients
- Retailers

Private clients

Corporate and commercial clients

### Sales

**Products** 

- Indirect sales
- Dealer network
- Sales reps
- Regional HVC
- Online activities

- Indirect sales
  - International retailers
  - Sales reps

- Direct sales
  - Branches
  - Remote advice
- Online activities

- Installment loans
- AutoDispoPlus-Card
- Leasing
- Factoring
- Stock financing
- Importer financing
- Insurances

- Installment loans
- ComfortCard plus
- Factoring
- Insurances

- Installment loans
- Checking accounts
- Credit and debit cards
- Deposits
- Investment products
- Mortgage and Pfandbrief business
- Pension schemes
- Insurances

- Cash Management
- Trade Finance

Sales reps

- Working Capital Finance
- Growth and Investment Financing
- Interest Hedging
- Currency Hedging



Santander among the Top 5 banks in Germany





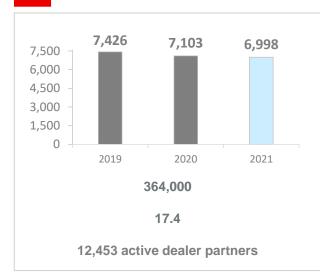


New Business (EUR m)

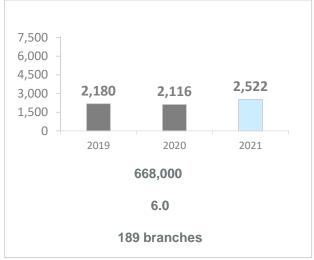
Tickets 2021\*

**Outstanding (EUR bn)** 

Distribution







**Main Competitors** 

Volkswagen Bank Mercedes Bank BMW Bank Opel Bank

Various German and Non-German banks

Targobank (Crédit Mutuel) ING TeamBank Deutsche Bank

Loans granted per working day: ≈ 13,200 units<sup>2)</sup>



Source: Santander Consumer Bank; data as of end of December 2020

- 1) Incl. Leasing
- 2) Including extensions and increases of loan size
- \* Number of loans granted

# Business Model and Strategy Strategic Priorities in our four Business Fields

Maintain leadership position with value-adding services for our dealers and innovative solutions for the end customer

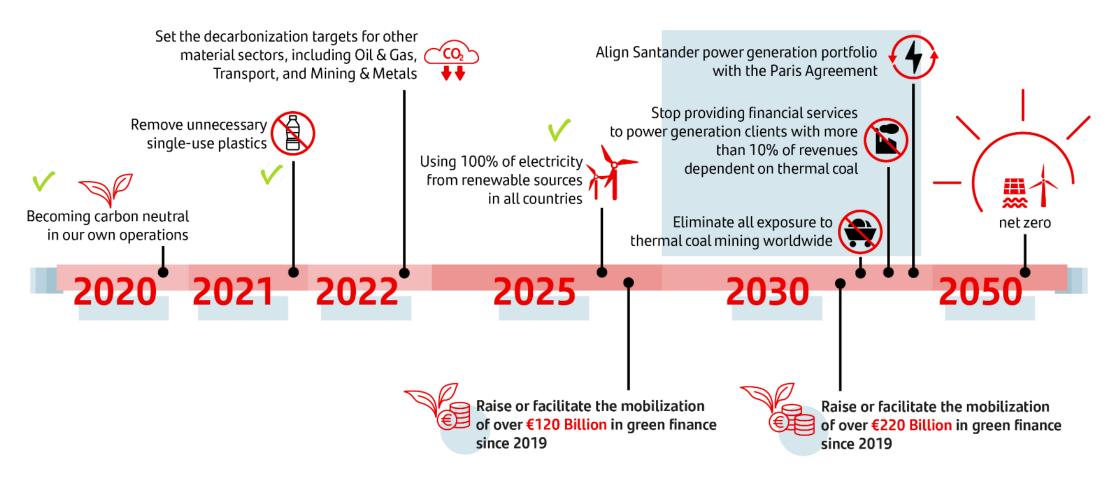
**MOBILITY DIRECT BUSINESS BUSINESS ₹** 00 **CONSUMER BUSINESS AND** FINANCIAL **CORPORATE SERVICES BANKING** 

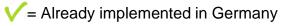
Grow business through comprehensive offering of products and financial services via branch and digital channels

Transform business model with e-commerce products and diversified dealer relationships Strengthen business with German mid-sized segment through the strong expertise in Santander's core markets



Journey of Banco Santander to be net zero by 2050







Responsible Banking Priorities in Germany: Mapped to ESG

### Goals

### Net 0 of own operations

### **E**nvironmental

Contribute to Paris Agreement goals by aligning our portfolios, helping our customers to transition to a low carbon economy and leading by example in our own operations

 Carbon neutral since 2020, review further carbon saving activities Product related initiatives to support reduction of customer footprint

**Initiatives** 

- Share of alternative drive technologies (EVs & PHEVs) increased from 15 (2020) to 27 % in 2021
- Expansion of ESG-compliant investment funds

### Social

Have a best in class inclusive proposition that is relevant for our business, support our diverse stakeholders and has an impact in society that is concrete and measurable

#### Foster inclusive & collaborative culture

- Ensure comprehensive healthy and wellbeing approach (e.g. Be Healthy program, Covid measures)
- Further drive gender equality

Leverage Santander Universities

- Contribute to education, employability and entrepreneurship through around 1.000 scholarships **Drive Corporate Citizenship**
- Support around 47.000 people through selected community programs

### Governance

Ensure doing the things the right way by further embedding our culture, having clear and relevant policies, leverage mainstream processes, listen to our stakeholders and ensure oversight by a solid governance

Reflect ESG standards & requirements in governance & risk management

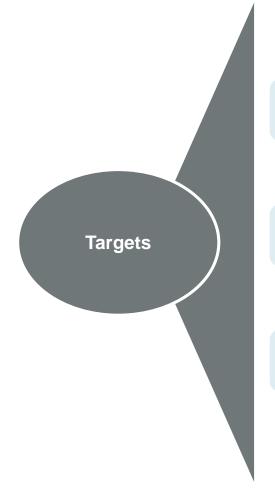
- Incorporate ESG practices towards suppliers
- Update of the Sustainability and Sector Policies which set conditions and include exclusions for our business activities

Drive transparency & reporting

Evolve reporting and measurement approach



Outlook



Maintain solid risk quality

Strong increase in profit before tax envisaged; however low visibility on 2022 earnings forecast given the uncertain further development of the pandemic and the war in Ukraine in light of supply bottlenecks in mobility business

Continue to seize growth opportunities by increasing the number of products per customer



Facts and Figures SCB 2021



Profit before Taxes

532.7

Million Euro

Previous year: 393.6 Million Euro



LCR1

519.6%

Previous year: 236.6%



Common Tier 1 Capital Ratio

15%

Previous year: 14.9%



RoRWA<sup>2</sup>

1.9%

Previous year: 1.3%



Employees<sup>3</sup>

2,868

Previous year: 3,075



Cost/Income Ratio

57.2%

Previous year: 62.2%



Total Capital Ratio

17.1%

Previous year: 16.9%



Client Accounts

4,574

**Thousand** 

Previous year: 4,788 Thousand

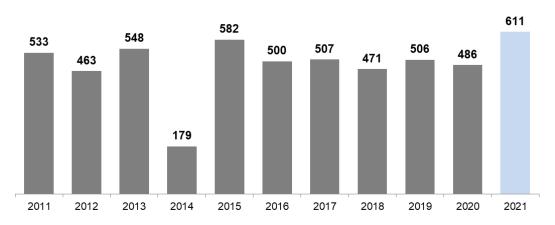


Source: https://www.santander.de/ueber-santander/investor-relations/finanzinformation/; Santander Consumer Bank Annual Report 2021; a subsequent amendment has been made to the capital ratios of 2020

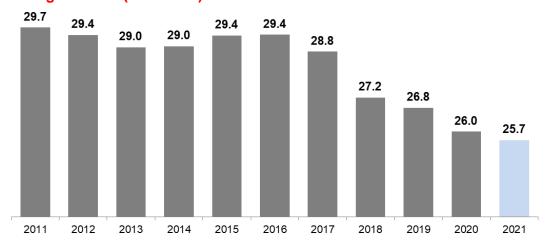
- 1) Liquidity Coverage Ratio
- 2) Return on Risk Weighted Assets
- 3) Headcount includes permanent and temporary employees, averaged over year

Strong Track Record of SC Germany

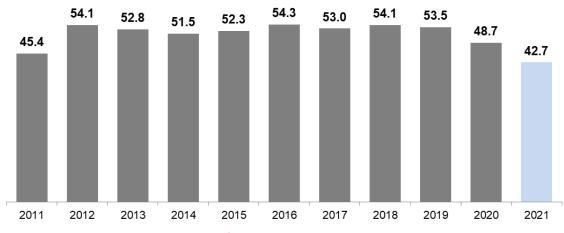
### Profit before Taxes (in EUR m)<sup>1)</sup>



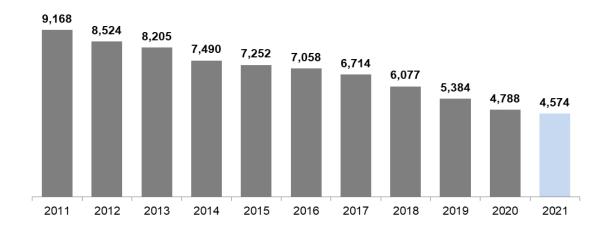
### Managed Loans (in EUR bn)2)



### **Cost-Income Ratio (in %, incl. depreciation)**



### Customer Accounts (in thsnd.)3)





- 1) Management View incl. IFRS
- Without Leasing;
- 3) The decline was caused by reassessments of the portfolio during several IT migrations as well as the change in customer preferences due to the low interest rate environment

Strong Balance Sheet

in EUR m	2020	2021	∆ <b>21/20</b>
Cash reserve	5,349	10,757	5,409
Receivables from Banks	2,860	2,755	-104
Receivables from Customers	29,217	28,856	-362
Debt & other fixed-income securities	11,435	11,969	534
Other assets	1,266	1,286	20
Total Assets	50,127	55,623	5,497
Liabilities to Banks	7,253	10,473	3,220
Liabilities to Customers	22,774	23,390	616
Provisions	685	720	34
Issuances	15,218	16,712	1,495
Other liabilities	878	1,010	132
Equity	3,318	3,318	0
Total Liabilities & Equity	50,127	55,623	5,497

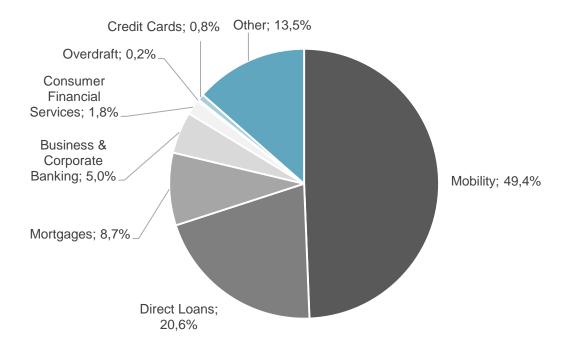
- The increase in the cash reserve reflects our conservative liquidity buffer (LCR: 519.6%) and opportunistic TLTRO funding
- Receivables from banks decreased slightly due to lower deposits with other banks
- Decrease in receivables from customers due to lower consumer installment loans in the second corona year
- Debt & other fixed-income securities increased due to the top-up of a retained ABS transaction (EUR 1.8 bn) and the slight increase in the portfolio of high quality liquid assets (HQLA)
- Liabilities to banks increased due to opportunistic TLTRO drawings
- Growth in liabilities to customers mainly driven by the increase in sight deposits
- Increase in issuances in 2021 due to the top-up of a retained ABS transaction (EUR 1.8 bn) and the closing of a market ABS transaction (EUR 1.5 bn). In addition small increase in the commercial paper portfolio



**Diversification of Customer Assets** 

Business Area (in m EUR)	Net balance 2020	Net balance 2021	% 21/20
Mobility	14.707	14.245	-3,1%
Consumer Financial Services	711	518	-27,2%
Direct Loans	5.403	5.956	10,2%
Credit Cards	237	218	-8,1%
Mortgages	2.709	2.514	-7,2%
Private Overdraft	63	60	-5,0%
Business & Corporate Banking	1.355	1.442	6,4%
Other	4.032	3.905	-3,2%
SCB AG	29.217	28.856	-1,2%

### **Relative Portfolio Share 2021**





### In addition to Covid-19 effects the following aspects influenced the development of customer assets:

- Mobility outstanding mainly decreased due to supply chain disruptions in car production leading to higher delivery times of new cars and lower supply of used cars
- In comparison to the shown return-driven decline in the net balance of consumer financial services, new business increased by 19.1% due to e-commerce boom
- Increase in direct loans mainly due to higher new business (+19.2%)
- Outstanding mortgages decreased due to high redemptions



### Income Statement

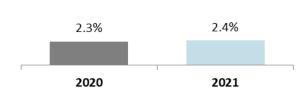
in EUR m	2020	2021	∆ <b>21/20</b>	%
Interest Income	1,187.1	1,066.8	-120.4	-10.1%
Interest Expenses	-177.4	-21.3	156.2	-88.0%
Net Interest Income	1,009.7	1,045.5	35.8	3.5%
Income from Capital Instruments	0.2	25.3	25.1	
Net fees and commissions	158.0	182.0	24.1	15.2%
Gross Margin	1,167.9	1,252.8	85.0	7.3%
Personnel Expenses	-294.7	-270.3	24.4	-8.3%
General Expenses	-376.4	-373.3	3.1	-0.8%
Administrative Cost	-671.0	-643.6	27.5	-4.1%
Amortization	-55.4	-72.7	-17.4	31.4%
Operating Expenses	-726.4	-716.3	10.1	-1.4%
Net Operating Income	441.5	536.5	95.0	21.5%
Other operating Income/Expenses	1.7	48.3	46.6	
Depreciation and valuation allowances to investments, shares in associated companies and securities held as fixed assets	0.1	-26.5	-26.6	
Net Loan-Loss Provisions	-123.7	-134.3	-10.5	8.5%
Earnings from profit transfer agreement	74.1	108.7	34.6	46.7%
Profit before Taxes	393.6	532.7	139.2	35.4%

- Interest income fell significantly driven by lower average interest rates in mobility and direct business as well as decreasing non-customer business (securities, ABS Bonds EUR -73,7 m).
- Drop in interest expenses due to opportunistic TLTRO usage and condition adjustments
- Income from capital instruments due to first time dividend of PSA
   Bank Deutschland GmbH
- Net fees and commissions increased by 15.2% due to income from servicing fees from HCBE and securities services
- Lower personnel expenses are partly offset by higher amortization costs attributable to higher amortization of software
- Despite the difficult market environment caused by the pandemic,
   the increase in LLP was lower than expected
- Other operating income and depreciation and valuation allowances to investments contain two offsetting accounting items resulting from the passing on of losses from an ABS transaction to external investors (positive net effect EUR 8.8 m)
- 46.7% increase in earnings from profit transfer agreements due to SC Leasing

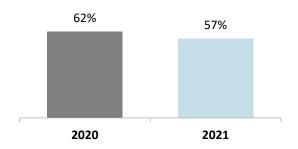


All Key Performance Indicators improving

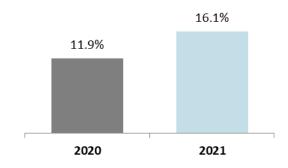
### **Net Interest Margin** (in %)



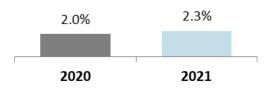
### **Cost-Income Ratio** (in %)



### Return on Equity<sup>1)</sup>



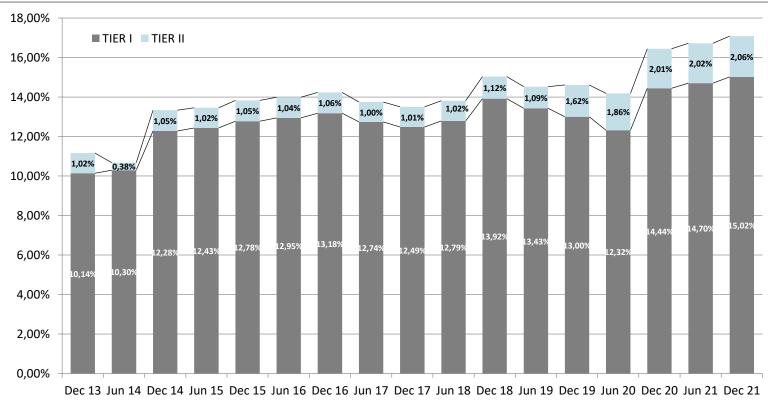
### RORWA<sup>2)</sup>





Improving Capitalisation

### **Development Capital Ratios**



**Total Capital Ratio** 

11,17% 10,68% 13,33% 13,45% 13,83% 13,99% 14,23% 13,75% 13,50% 13,81% 15,03% 14,52% 14,61% 14,18% 16,45% 16,92% 17,08%



- All capital ratios are comfortably above the regulatory minimum requirements in December 2021
- A capital increase in 2020 and RWA optimizations in 2020 and 2021 strengthened the capital ratios



# Risk Management Risk Prudence leads to favorable Risk Situation

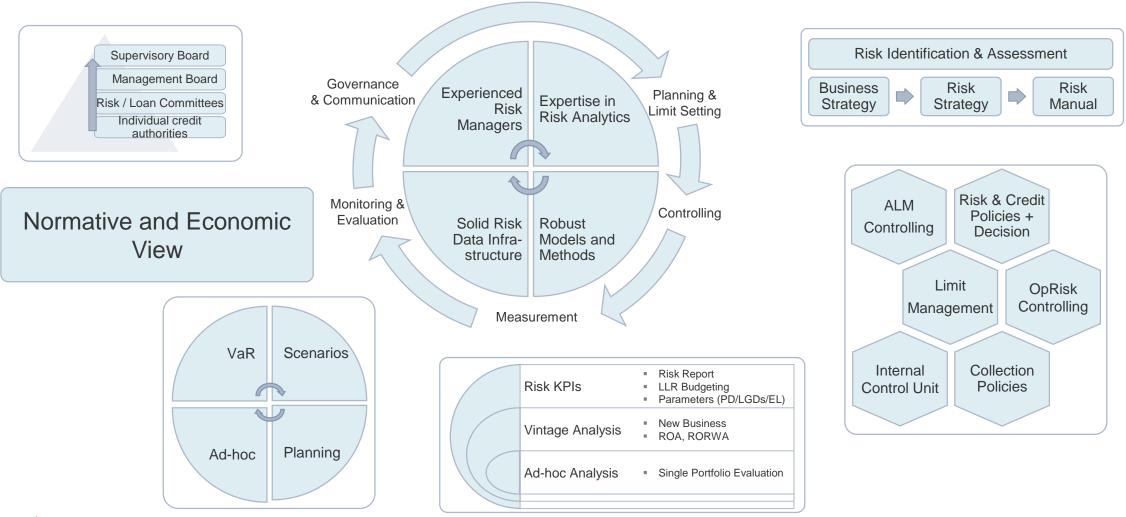
Segment PD Band	Private Customers	Business Customers	Private Real Estate Financing	Commercial Real Estate Financing	Total (in % and EUR m) <sup>1)</sup>
< 1.0%	80.3%	94.9%	98.9%	83.4%	83.7%
< 1.076	16,074.9	2,602.5	2,392.7	148.6	21,218.7
- 4 00/ 00 00/	17.9%	4.6%	0.8%	15.6%	14.8%
>= 1.0% - 99,9%	3,587.3	126.5	19.6	27.8	3761.2
100.0%	1.8%	0.5%	0.3%	0.9%	1.5%
100.0%	362.1	14.6	7.2	1.7	385.6
Total	100.0%	100.0%	100.0%	100.0%	100.0%
Total	20,024.3	2,743.6	2,419.5	178.1	25,365.5



- 84% of loans have a probability of default (PD) of less than 1%
- Broadly diversified private customer loan portfolio

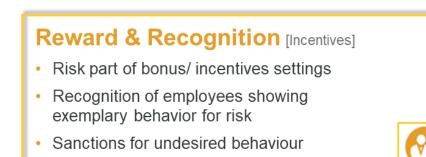


# Risk Management Comprehensive Risk Controlling Processes established





# Risk Management Risk Culture embedded in all Employees' DNA





- Risk aspects included in recruitment
- Risk part of onboarding-process (continuity)



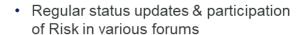
### Day-to-day work [Speak Up]

- All employees are responsible for the risks they face in their day-to-day life
- Various measures and initiatives in place to stress importance of risk cultural behaviour
- Three-Lines-of-Defence Model in place



- · Continuously ongoing risk and compliance trainings for all employees
- Speak Up culture in force







Risk Culture in KPIs and figures



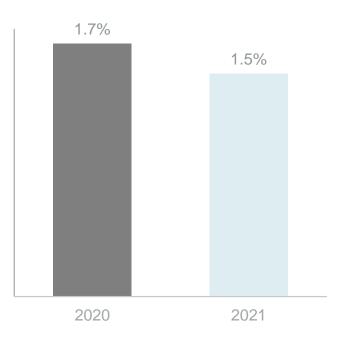


Leadership

(Inspirational)

# Risk Management Non Performing Loans Ratio further improved

### **NPL Ratio**





- NPL ratio further decreased in 2021 as write-off volume exceeded net new entries
- Decrease of ratio as well as conservative underwriting policy resulting in good asset quality





## **Funding Strategy**

Further Diversification of Funding Mix envisaged

### **Targets of funding strategy**

- Maintain strong retail deposit base
- Strengthen ABS funding via market transactions
- Make efficient use of TLTRO on an opportunistic basis
- Further broadening and diversification of the investor base by issuing
  - Senior Unsecured Debt
  - Commercial Paper
- Pfandbrief issuance subject to further development of cover pool

### Securitisations as an important funding tool

- SCB has a long track record of originating and structuring European ABS deals
- Full Stack transactions to optimize RWA
- Retained transactions to create collateral for TLTRO
- Main features of our structures include
  - Highly granular and well diversified loan portfolio
  - STS¹ true sale loan transaction
  - Credit enhancement: excess spread, subordination, overcollateralization

### Intensifying further funding sources

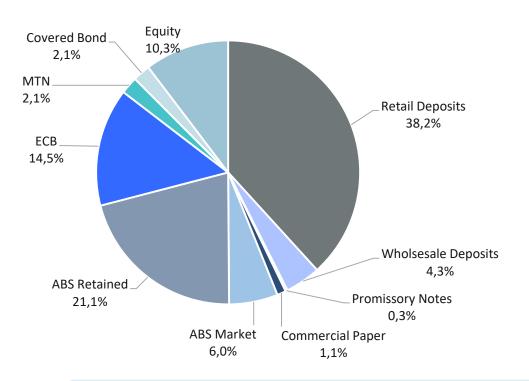
- To establish reputation as a frequent issuer with respect to
  - Senior Unsecured Debt
  - Commercial Paper



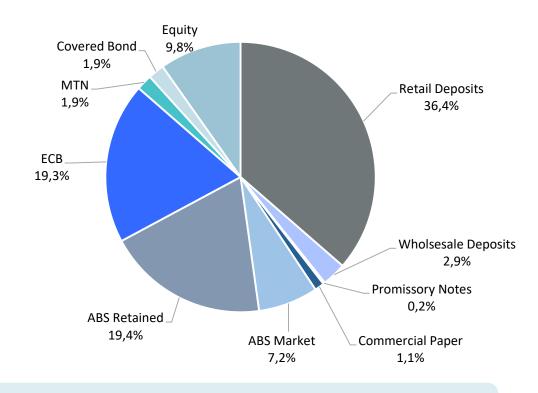
1) Simple, transparent and standardised

# Funding Strategy Stable Funding Situation in 2021

### Funding Mix December 2020: EUR 46.9 bn



### Funding Mix December 2021: EUR 53.1 bn





- 36% of funding portfolio is provided by retail deposits in 2021
- Opportunistic TLTRO funding to be reduced in 2022



# **Credit Update**

Santander Consumer Bank AG Conservative business model and stable market positon in Germany

Strong recurrent earnings generation

Conservative risk management ensures the high risk quality of the loan portfolio

Solid capital position

Further diversification of the funding base envisaged

### **Snapshot of Success Numbers**

### **Profit and Loss Figures Santander Consumer Bank AG**

#### Profit before Taxes



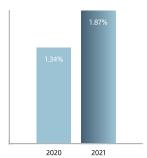


#### Cost-Income Ratio

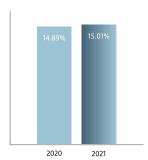




#### Return on Risk Weighted Assets







- \* Equity excluding subordinated liabilities and profit participation certificates
- \*\* Ratings as of day of preparation of annual report
- \*\*\* A subsequent amendment was made to the previous year's figures

Figures may not add up due to rounding.

German GAAP (HGB)	01/01/−31/12/2021 (in € million)	01/01/−31/12/2020 (in € million)	Change (in %)
Net Interest Income	1,045.5	1,009.7	3.5
Net Fees and Commissions	182.0	158.0	15.2
Income from Capital Instruments	25.3	0.2	11,438.5
Gross Margin	1,252.8	1,167.9	7.3
Personell Expenses	270.3	294.7	-8.3
General Expenses	373.3	376.4	-0.8
Amortizations	72.7	55.4	31.4
Other Operating Income and Expenses	48.4	2.5	1,869.9
Operating Income	584.9	443.9	31.8
Net Loan Loss Provisions	134.3	123.7	8.5
Depreciation and valuation allowances to investments, shares in associated companies and securities held as fixed assets	26.5	-0.1	n.a.
Earnings from Profit Transfer Agreements	108.7	74.1	46.7
Profit before Income Taxes	532.7	393.6	35.4

Ratios	01/01/-31/12/2021 (in%)	01/01/ – 31/12/2020 (in%)	Change (in percentage points)
Cost-Income-Ratio	57.18	62.20	-502
Return on Risk Weighted Assets	1.87	1.34	52
NPL Ratio	1.5	1.7	-20

Banking Regulatory Ratios	31/12/2021 (in %)	31/12/2020*** (in %)	Change (in percentage points)
Common Equity Tier 1 Ratio (CET 1)	15.01	14.89	12
Total Capital Ratio	17.08	16.92	16
Leverage Ratio	6.70	7.32	-62

Balance Sheet Figures	31/12/2021 (in € billion)	31/12/2020 (in € billion)	Change (in %)
Balance Sheet Total	55,623	50,127	11.0
Liabilities to Costumers	23,390	22,774	2.7
Receivables from Customers	28,856	29,217	-1.2
Equity*	3,318	3,318	0.0

Ratings **	Long Term	Short Term	Outlook
Moody's	A2	P1	Stable
Standard & Poor's	A	A-1	Stable
Fitch Ratings	A-	F2	Stable

Pfandbrief Ratings	Rating	Outlook
Moody's	Aaa	Stable
Fitch Ratings	AAA	Stable



### VIELEN DANK.

Unser Anspruch ist, zum Erfolg von Menschen und Unternehmen beizutragen.

Unsere Kultur basiert auf der Überzeugung, dass alles, was wir tun, einfach, persönlich und fair ist:

### Simple Personal Fair

Santand	lar C	onsumer	Rank	AG

	Cantanaci Consumer Bank AC			
Andreas Glaser		CFO, Executive Vice President	00 49 173 304 5883	andreas.glaser@santander.de
Tomasz Osipowicz		Head of Capital Markets	00 49 173 239 3455	tomasz.osipowicz@santander.de
Philipp Thrun		Head of Debt Issuance	00 49 173 516 2829	philipp.thrun@santander.de
Holger Grawe		Investor Relations Manager	00 49 173 886 9531	holger.grawe@santander.de
	_			



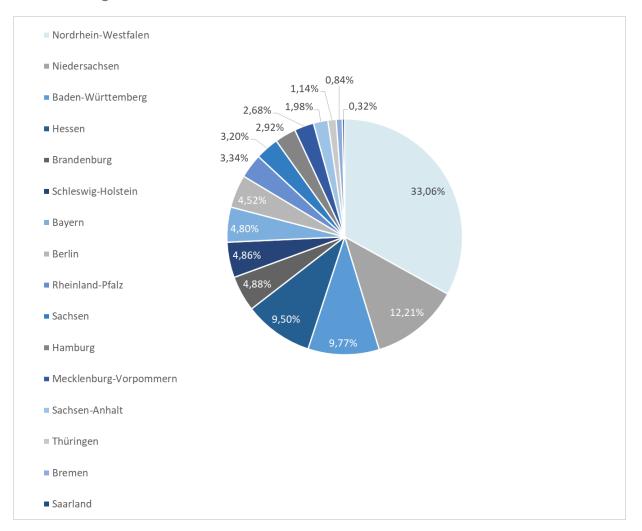






# Cover Pool Data (1/5)

### **Broad Regional Diversification**

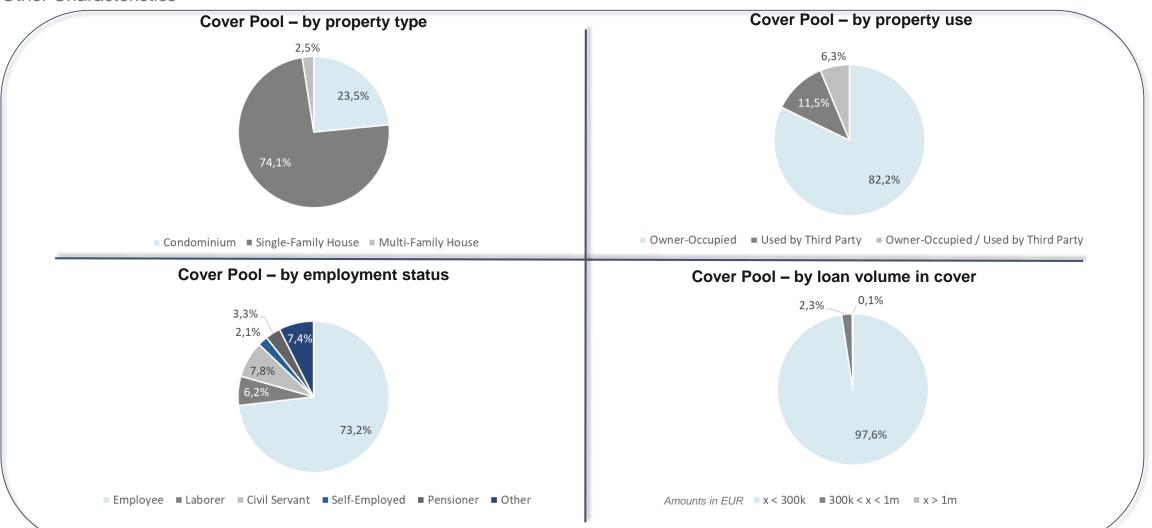


Region	Share of Cover Pool	Share of Population
Nordrhein-Westfalen	33,06%	21,56%
Niedersachsen	12,21%	9,62%
Baden-Württemberg	9,77%	13,35%
Hessen	9,50%	7,57%
Brandenburg	4,88%	3,04%
Schleswig-Holstein	4,86%	3,50%
Bayern	4,80%	15,80%
Berlin	4,52%	4,41%
Rheinland-Pfalz	3,34%	4,93%
Sachsen	3,20%	4,88%
Hamburg	2,92%	2,23%
Mecklenburg-Vorpommern	2,68%	1,94%
Sachsen-Anhalt	1,98%	2,62%
Thüringen	1,14%	2,55%
Bremen	0,84%	0,82%
Saarland	0,32%	1,18%
Total	100,00%	100,00%



# Cover Pool Data (2/5)

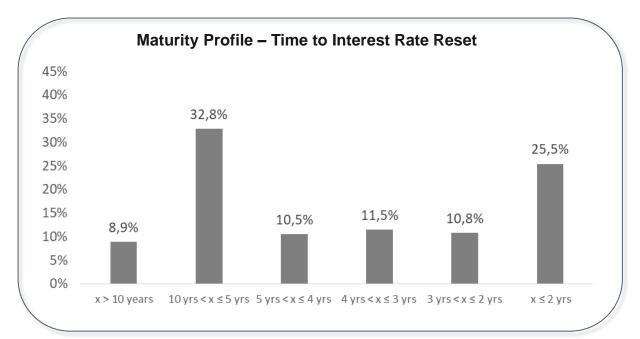
Other Characteristics

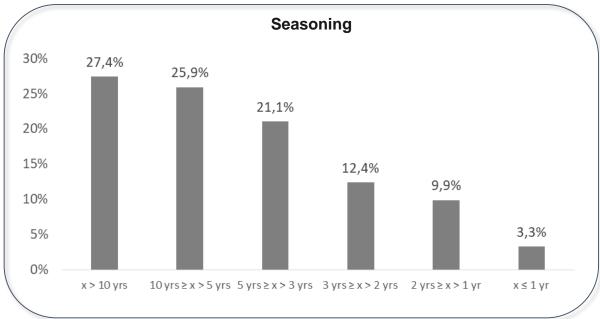




# Cover Pool Data (3/5)

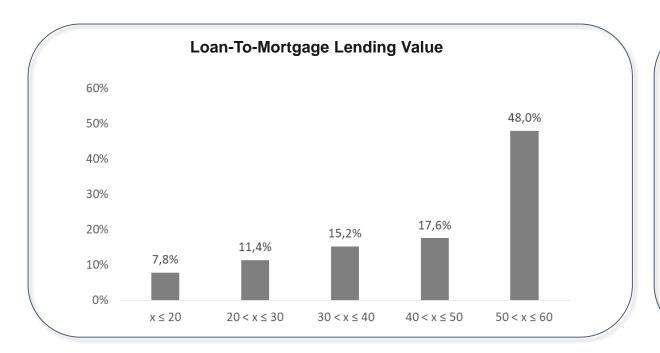
Other Characteristics

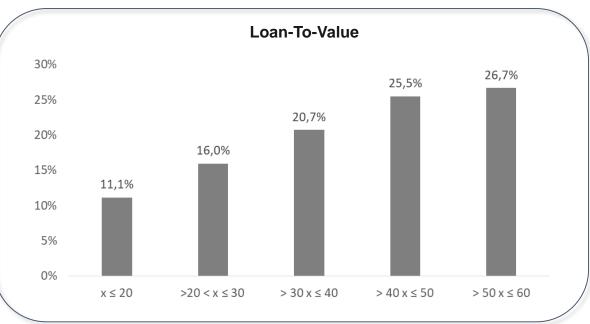






# Cover Pool Data (4/5)





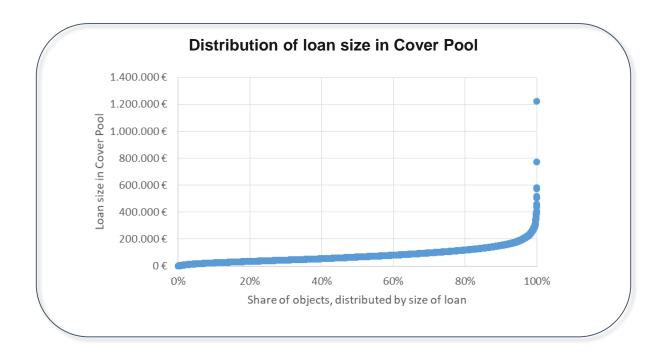
Weighted Average Loan-To-Mortgage Lending Value (LTMLV) Ratio: 44.64%

Weighted Average Loan-To-Value (LTV) Ratio: 38.57%



# Cover Pool Data (5/5)

Distribution



Quantile of all objects	0,1	0,2	0,3	0,4	0,5	0,6	0,7	0,8	0,9
Max. loan size in Cover Pool	23.662€	34.336 €	43.822€	54.266 €	66.648€	80.556 €	97.150€	118.813€	152.700€

